

Appendix 1

Capital Programme 2017/18 to 2019/20

Project Title	2017/18			2018/19			2019/20			TOTAL		
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value
Resources and Commercial Directorate												
Ongoing refresh & enhancement of ICT												
'Replacement, upgrades and enhancements to applications, infrastructure and end user devices, not included within the agreed supplier service charges or transformation programme	2,000		2,000	3,000		3,000	5,000		5,000	10,000		10,000
Transition and Transformation - Sopra Steria	999		999	193		193			0	1,192		1,192
Sub Total Transformation & Technology	2,999		2,999	3,193		3,193	5,000		5,000	11,192		11,192
Transforming Financial Management												
Enhanced reporting and system integration	250		250							250		250
Property Investment Portfolio												
Acquisition of properties to provide an investment income	5,000		5,000							5,000		5,000
Devolved Applications Refresh -In order to maintain external compliance and to support the deployment of new applications a roadmap has been agreed with Sopra Steria to keep the IT infrastructure up to date. This will result in the need to upgrade line of business applications (owned by the services) in order for them to remain compatible and maintain external compliance.	1,700		1,700	1,700		1,700	1,700		1,700	5,100		5,100
Total Resources and Commercial	9,949	0	9,949	4,893	0	4,893	6,700	0	6,700	21,542	0	21,542
People's Directorate												
Adults												
Reform of Social Care Funding												
The second phase of the Care Act in relation to the Care Accounts has been delayed until 2020. The originally approved funding is therefore pushed back to 2019/20 pending further guidance on next steps. The funding will be used to support the implementation, including building new information system(s) to support the requirements including self-assessment tools.	0		0	0		0	250		250	250		250
Project Infinity												
Subject to development of commercial business cases, placeholder for potential capital funding for: - Sancroft (PA_9) - funding to support service renegotiation (£150k) - Bedford House (PA_15) - redesign of property to accommodate reprieve from Roxborough (£500k) - MCEP (PA_26) - commercialisation - OCEP (PA_27), Community Wrap (PA_28), TCeP (PA_29) - support for exploration of new commercialisation opportunities	2,000		2,000	1,000		1,000	0		0	3,000		3,000

Capital Programme 2017/18 to 2019/20

Appendix 1

Project Title	2017/18		2018/19		2019/20		TOTAL		
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value
In-House Residential Establishments Investment to maintain the infrastructure of the Council's internal residential and day care facilities. Requirement ceases post 2018/19 linking to revenue MTFs service re-provision proposals	100	0	100	0	0	0	100	0	100
Sancroft Care Home - This proposal is to enhance the provision of the Sancroft Care Home, which will secure the availability of beds to the Council and offer the flexibility to incorporate more beds. This will reduce the pressure on the purchasing budget. The Council has received £1.452m over the last three years for Community Capacity, which has not been utilised at present and which is being held in case the costs exceed £5.1m. If this is the case, the capital budget can be increased by the sum of £1.452m. If costs are contained at £5.1m the grant will still be applied to reduce borrowing costs.	5,100	0	5,100				5,100	0	5,100
Mentis Pilot – An Integrated & Holistic Approach to Dementia Care. This project is placeholder as this is subject to the development of a full business case (including confirmation of reconfiguration works to existing ASC premises) and is the subject of a bid for NWL STP Transformation Funding. Harrow will utilise an existing building (Milmans) to pilot the dementia hub. Capital investment is needed to convert and adapt the building to deliver the aspirations of the Mentis Project.	250		250				250	0	250
Total Adults	7,450	0	7,450	1,000	0	1,000	8,700	0	8,700
Schools									
SEN Expansion There is pressure for special educational needs (SEN) provision places, which will be alleviated in the medium term as additional places will become available from 2015 following successful TBNP applications in accordance with Harrow's Special Schools and SEN Placement Planning Framework. However, in light of the projections and in light of the Government's Special Educational Needs and Disability reform agenda, consideration needs to be given to the next phase of expansion. A time limited task and finish group has been established, which will drive forward work on producing a refresh of the Harrow SEN strategy.	1,560		1,560	2,520	2,520	0	4,080	2,520	1,560

Capital Programme 2017/18 to 2019/20

Appendix 1

Project Title	2017/18			2018/19			2019/20			TOTAL		
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value
Bulge Classes The pupil numbers in Harrow have risen rapidly in recent year, particularly at primary intake level. This has given rise to the School Expansion Programme which is covered in other bids. However, until permanently expanded schools are available, the short term measure has been to provide 'bulge classes' in multiple schools across the borough. These are where an additional form of entry are placed in a particular year which then passes through the school without being followed by additional classes.	150		150	150		150	150		150	450	0	450
Children's Capital Maintenance Programme Proactive and reactive programme of maintenance across the schools estate	1,350	1,350	0	1,350		1,350	1,350		1,350	4,050	1,350	2,700
Capital Maintenance funding estimate 2018-19 'Estimated allocation for Capital Maintenance to contribute to schools capital programme for 2018-19			0		2,000	-2,000				0	2,000	-2,000
Primary Expansion Phase 4 Phase 4 primary expansion programme, requiring additional forms of entry. This phase will cover September 2017 and September 2018. These are likely to be expensive solutions as we have already expanded the schools with simpler solutions.	1,000	197	803	0		0			0	1,000	197	803
Primary Expansion Phase 3 - 5 schools Phase 3 will deliver 5 additional Reception forms of entry by September 2016 at expanded schools.	3,180	150	3,030			0			0	3,180	150	3,030
Secondary Expansion The growth in demand for primary places will progress to secondary schools and it is projected that there will be a shortfall of Year 7 places from 2018. Additional capacity has been secured through the expansion of two schools, Bentley Wood and Whitefriars and the permanent location of Avanti House will contribute to an overall increase in places. In addition, a further 6 forms of entry has been secured through the successful free school bid opening on the Heathfield School site. However, there will still be a shortfall of places from September 2020 rising to approx. 13 forms of entry in September 2023.	2,625	-2,625	5,250	3,650		3,650	5,250		2,625	11,525	0	11,525
Total Schools	9,865	-928	10,793	7,670	4,520	3,150	6,750	2,625	4,125	24,285	6,217	18,068
Total People directorate	17,315	-928	18,243	8,670	4,520	4,150	7,000	2,625	4,375	32,985	6,217	26,768

Capital Programme 2017/18 to 2019/20

Appendix 1

Project Title	2017/18			2018/19			2019/20			TOTAL		
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value
Community Directorate												
Environmental Services												
Flood Defence Renewal of ageing drainage infrastructure to reduce the risk of flooding impact on residents, properties and business continuity.	300		300	300		300	300		300	900	0	900
Waste & Recycling Replacement of aged, damaged and/or lost wheeled bins, as well as bins provision for new residential developments within the borough. On-going improvement works at CA site.	200		200	200		200	200		200	600	0	600
Highway Programme Renewal and replacement of highways and footways.	6,900	2,400	4,500	7,100	2,400	4,700	4,400		4,400	18,400	4,800	13,600
Highway Drainage Improvements to critical drainage areas identified in Surface Water Management Plan as required by The Flood & Water Management Act 2010.	200		200	200		200	200		200	600	0	600
Local Implementation Plan (LIP) including CPZ schemes Implementation of the Mayor of London's Transport Strategy as well as Harrow's Transport Local Implementation Plan & parking management programmes.	2,300	2,000	300	2,300	2,000	300	2,300	2,000	300	6,900	6,000	900
Parks Infrastructure Prioritise parks infrastructure which are most in need of repair in order to provide safe access and use of facilities for all.	875		875	675		675	675		675	2,225	0	2,225
Street Lighting Replacement of aged and dangerous lighting columns as well as investment in new lighting to support Climate Change strategy and to provide variable lighting solutions.	3,000		3,000	1,500		1,500	1,000		1,000	5,500	0	5,500
Corporate Accommodation Improvements to corporate buildings to provide a safe and secure environment in which to operate its business.	255		255	155		155	55		55	465	0	465
High Priority Planned Maintenance Improvements to corporate properties (excluding schools) to ensure that they are in a safe condition for occupants.	400		400	600		600	600		600	1,600	0	1,600
Carbon Reduction Provision of retro-fit energy efficiency measures in corporate buildings.	300		300	100		100	100		100	500	0	500
Replacement of Parks litter bins	65		65	65		65	0		0	130	0	130

Capital Programme 2017/18 to 2019/20

Appendix 1

Project Title	2017/18			2018/19			2019/20			TOTAL		
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value
Green Grid Programme Improvements to Harrow's green infrastructure to provide a network of interlinked and multifunctional open spaces.	150	0	150	150	0	150	150	0	150	450	0	450
Harrow on the Hill Station Improvements to the station and surrounding area to create step free access	12,000	12,000	0	11,000	8,000	3,000			0	23,000	20,000	3,000
Green Gym / Play Equipment Installation of outdoor gym equipment within parks to promote health and well being.	50		50	50		50			50	150	0	150
CCTV Cameras and equipment at depot Installation of parking enforcement cameras at certain locations where it is permissible to capture contraventions by cameras following Deregulation Bill. Upgrade of CCTV equipment and facilities at the depot.	150		150	150		150			50	350	0	350
Purchase of Trade Waste Bins Purchase of bins to support expansion of business as part of Project Phoenix	200		200	100		100			100	400	0	400
Car parks Infrastructure Improvement to car parking facilities to comply with H&S requirements and to commercialise council owned car parks.	20		20	20		20			20	60	0	60

Capital Programme 2017/18 to 2019/20

Appendix 1

Project Title	2017/18		2018/19		2019/20		TOTAL		
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value
<p>Street Litter Bins: This funding is to support the provision and replacement of adequate numbers of on street litter bins, creating an environment where there are adequate numbers of bins provided to meet demand. The project would ensure that:</p> <ul style="list-style-type: none"> • litter bins are of a consistent design • litter bins are fit for purpose and in an appropriate condition • the placement requirements for litter bins are reviewed so they are provided in the correct locations, particularly around <ol style="list-style-type: none"> i. Commercial & retail areas ii. Other areas of high footfall, such as transport hubs, and through routes iii. Main routes to schools iv. Secondary routes to schools v. Areas where people congregate, such as bus stops or on street benches <p>The project would also allow for consideration of provision of bins to support 'recycling on the go' where appropriate</p>	300		300	300		300	900	0	900
<p>Depot redevelopment - this proposal is to redevelop the Central depot to consolidate and intensify the existing site (This will be subject to a business case and separate Cabinet report).</p>	5,260		5,260	13,110		13,110	24,200	0	24,200
<p>Redevelopment of Vernon Lodge - roof works. The roof works will only be committed to once it has been agreed that there is no alternative use proposed for the site.</p>	750		750	0		0	750	0	750
Total Environmental Services	33,675	16,400	17,275	38,075	12,400	25,675	88,080	2,000	57,280
Community & Culture									

Capital Programme 2017/18 to 2019/20

Appendix 1

Project Title	2017/18			2018/19			2019/20			TOTAL		
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value
Leisure & Libraries Capital Infrastructure 14-18 - Capital to be invested in a targeted programme to improve the infrastructure of the Council's leisure and library facilities. There is a high risk, particularly with Harrow Leisure Centre, that failure to maintain the infrastructure will inevitably lead to a building closure if a major fault occurs and be a risk to leisure income. The libraries' self service kiosks will also need to be refreshed by 2016-17 (including software upgrade) and there will be Lifecycle Gym equipment replacement in 2018/19	150		150	460		460	150		150	760		760
Central Library Refit & Library Refurbishments - As part of the town centre regeneration scheme on College Road, majority of funding will come from CIL.				500		500				500		500
Headstone Manor - Assumptions around the S106 funding are still under negotiation and the timing of delivery cannot yet be confirmed. This assumes that further Council funding will be required.	806	806	0	142	142	0				948	948	0
Bannister Sports Centre (S106)	50	50	0	904	904	0				954	954	0
Central Library Refit & Library Refurbishments - As part of the town centre regeneration scheme on College Road, majority of funding will come from CIL.				300		300	1,000		1,000	1,300		1,300
Harrow Arts Centre CB9 - roof repairs	1,470		1,470	77		77	53		53	1,600		1,600
Total Community & Culture	2,476	856	1,620	2,383	1,046	1,337	1,203	0	1,203	6,062	1,902	4,160
Housing General Fund												
Better Care Fund - Disabled Facilities Grant - Grants to fund adaptations to private properties to help enable residents to remain in their existing homes	1,500	650	850	1,500	650	850	1,500	650	850	4,500	1,950	2,550
Improvement Grants - Grants to private landlords to improve the condition of their properties, generally in exchange for a lease agreement	70		70	70		70	70		70	210		210
Empty Properties Grants - Grants to help bring empty properties back into use, generally in exchange for nomination rights for a period of time	250		250	250		250	250		250	750		750

Capital Programme 2017/18 to 2019/20

Appendix 1

Project Title	2017/18		2018/19		2019/20		TOTAL		
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value
Property Purchase Initiative - Purchase of 100 properties on the open market for the Council to use as Temporary Accommodation. This will provide better quality housing for families currently housed in short-term unsatisfactory Bed & Breakfast accommodation, and in doing so will reduce the overall net cost to the Council.	7,500		7,500				7,500		7,500
Better Care Fund - Disabled Facilities Grant CB 10- Grants to fund adaptations to private properties to help enable residents to remain in their existing homes - Includes assumed use of additional DFG grant to fund additional works - no net cost to the Council as additional works grant funded. Linked to income generation proposal for Home Improvement Agency.	530	530	0	530	530	0	1,590	1,590	0
Empty Properties Grants - Grants to help bring empty properties back into use, generally in exchange for nomination rights for a period of time	200		200				200		200
Empty Property Initiative - to bring empty/vacant property into use which may require Compulsory Purchase Order. The intention being to purchase property and then re-sell.	30		30	746		746	776		776
New Bid - Extension to Property Purchase Initiative - funding for the purchase of an additional 50 properties on the open market for the council to use as Temporary accommodation; providing good quality temporary accommodation and reducing the overall net cost to the Council of B & B accommodation	9,000		9,000	6,000		6,000	15,000		15,000
Total Housing General Fund	19,080	1,180	17,900	9,096	1,180	7,916	30,526	3,540	26,986
Total Community Directorate	55,231	18,436	36,795	49,554	14,626	34,928	124,668	36,242	88,426
Regeneration									
Regeneration programme - feasibility work to develop options for taking forward regeneration sites.	250		250	250		250	500		500
Feasibility, design and land assembly for regeneration sites	24,075		24,075				24,075		24,075

Capital Programme 2017/18 to 2019/20

Appendix 1

Project Title	2017/18			2018/19			2019/20			TOTAL		
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value
Addition as Per Cabinet Report in May 2016 (May Council) and January 2017 (Feb Council)	21,805		21,805	197,620		197,620	81,638		81,638	301,063		301,063
Total Regeneration	46,130	0	46,130	197,870	0	197,870	81,638	0	81,638	325,638	0	325,638
Total General Fund	128,625	17,508	111,117	260,987	19,146	241,841	115,221	5,805	109,416	504,833	42,459	462,374
Housing Revenue Account capital programme - Continued investment in the Council's existing housing stock, as well as the commencement of a programme of new build housing	9,139		9,139	8,639		8,639	8,639		8,639	26,417		26,417
Homes For Harrow HRA infill development programme	6,099		6,099							6,099		6,099
Total HRA	15,238		15,238	8,639		8,639	8,639		8,639	32,516		32,516
Total General Fund + HRA	143,863	17,508	126,355	269,626	19,146	250,480	123,860	5,805	118,055	537,349	42,459	494,890